

Commission Meeting  
**MINUTES**  
**September 16, 2025**  
**2:00 P.M.**

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**Present:**

**COMMISSIONERS:**

Larry Mills, President

Roger Chapin, First Vice President

Linda Landman Gonzalez, Second Vice President

Britta Gross, Commissioner

Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer

Attila Miszti, Chief Operating Officer

Chris Browder, Chief Legal Officer

Linda Ferrone, Chief Customer & Marketing Officer

Christopher McCullion, Chief Financial Officer

Michael Murtagh, Chief Transformation & Technology Officer

Latisha Thompson, Chief Employee Experience Officer

LeMoyne Adams, Orlando Alancastro, Luz Aviles, Jaison Busby, Wade Gillingham, Jenise Osani, Vice Presidents

Frances Johnson, Recording Secretary

The September 16, 2025 Commission Meeting was held in person at the Orlando Utilities Commission's Reliable Plaza Commission Chambers.

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President Mills asked LaShun Nale-Stadom to provide the Safety and Security protocols for the meeting.

**Moment of Reflection**

President Mills asked Linda Ferrone to provide the moment of reflection.

**Pledge of Allegiance**

President Mills asked Maggie Burdette to lead the Pledge of Allegiance to the Flag.

**Call to Order**

The Commission Meeting was called to order at 2:03 P.M. President Mills acknowledged a full quorum was present.

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**Consideration of the Minutes**

**MOTION:** On a motion by Commissioner Landman Gonzalez, seconded by Commissioner Gross and unanimously carried, the reading of the August 12, 2025 Commission Meeting minutes was waived, and the minutes were approved.

**Service Awards**

LeMoyne Adams presented a 30-year service award to Jeff Mann, Manager, System Operations.

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### Employee / Community Recognition

Luz Aviles provided an overview of the community events OUC has engaged in. Ms. Aviles highlighted several initiatives that align with OUC's four community impact pillars: Education, Economic Development, Environmental Stewardship, and Social Impact. She highlighted events that demonstrate OUC's commitment to making a positive impact in the community such as sustainability workshops in local schools, partnerships with local businesses to promote economic growth, tree planting drives to enhance environmental stewardship, and various social outreach programs aimed at supporting underprivileged communities. Refer to the Appendix for a video of OUC's community activities during the summer.

Linda Ferrone announced that for the seventh time since 2018, OUC has been recognized as a "Most Trusted Brand" among U.S. electric-only providers by Escalent. She stated that with a score of 760, and OUC's highest ever score, OUC placed first among southern electric utilities and third nationally among 100 electric utilities included in the 2025 Cogent Syndicated Utility Trusted Brand & Customer Engagement Residential Study. Refer to the Appendix for more information.

### Affirmative Items

Clint Bullock asked Jenise Osani to present on Affirmative Items A-16: PeakSHIFT Program & PeakSHIFT Customer and Employee Tools Project, and A-23: Rebate Tracking, Energy & Water Audit, & Behavioral Education Program Tools. Ms. Osani provided an overview of the current customer tools and programs that provide options to save; extensions to current customer tools ensuring continuity; a recap of previously approved PeakSHIFT rate changes; foundational projects in support of PeakSHIFT; research on customer tools industry best practices; the new customer tools in support of PeakSHIFT; and next steps.

Ms. Osani clarified that approximately 163,000 emails will be sent to customers regarding the personalized bill concept for Demandlevel. She explained that personalized bill videos will be distributed three months before the Demandlevel go-live date, and any tool enhancements will follow after the go-live date.

Discussion ensued related to AMI meter technology that will be used to collect usage data, as well as disaggregation testing. Commissioner Gross expressed excitement about managing load and cost. A conceptual demonstration of tools was provided, and it was explained that customer participation would follow commission approval of the tool, with script and logic being finalized afterward. Refer to the Appendix for more information.

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Mr. Bullock asked Mike Murtagh to present on Affirmative item A-17: Floating Solar Capacity Expansion Project. Mr. Murtagh provided the background on OUC's commitment to Solar, detailing the 2MW Floating Solar Project on Conway Road and highlighting future potential for capacity expansion for floating solar. He explained that Capital funding approval will be requested in the future for specific projects. Commissioner Gross inquired about the potential capacity for Floating Solar identified in the previous NREL study. Mr. Murtagh replied, stating the market potential was approximately 1,000 Megawatts. Mr. Bullock added that OUC has done due diligence by working with the City of Orlando on its real estate strategy considering the ponds under control of the City. Mayor Dyer confirmed the importance of pond locations near highways rather than backyards for solar and inquired about the availability of land at Stanton Energy Center. Wade Gillingham explained that all other land outside of the power block is considered conservation as reserved habitat for use by the red-cockaded wood pecker. Commissioner Landman Gonzalez asked about the criteria to consider existing lakes for solar. Mr. Bullock stated an executive summary of the NREL study will be provided to Commissioners at a future date. Refer to the appendix for more information.

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President Mills presented the affirmative items for Approval.

**MOTION:** On a motion by Commissioner Gross and seconded by Mayor Dyer, Affirmative Items A-1 through A-30 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in May 2025, in the aggregate amount of \$20,000,643.41 as follows:

**NATURAL GAS PURCHASES:**

May 2025	City of Lakeland	\$ 259,070.00
May 2025	Clarke-Mobil Counties	\$ 483,600.00
May 2025	ConocoPhillips	\$ 1,289,046.60
May 2025	ECO Energy	\$ 2,183,065.56
May 2025	EDF Trading	\$ 870,589.96
May 2025	Florida Gas Utility	\$ 136,600.00
May 2025	Municipal Gas Authority of Georgia	\$ 4,425,653.96
May 2025	Pathpoint Energy	\$ 2,310,350.06
May 2025	Tenaska Marketing Ventures	\$ 2,272,778.05
May 2025	Texla Energy Management	\$ 283,825.97

**COAL PURCHASES:**

May 2025	Crimson Coal Corporation	\$ 4,678,613.32
May 2025	Foresight Coal Sales, LLC	\$ 807,449.93

2. Approval of a Capital Expenditure Estimate for the Orange County Landfill Gas to Energy Facility Controls Upgrade Project in the amount of \$661,850. Approval of a Purchase Order to Emerson Process Management Power & Water Solutions, Inc., to provide hardware, engineering, and commissioning services in the amount of \$320,000. Approval of a Purchase Order to Parnel Biogas, Inc. to provide hardware, software, installation, and commissioning services in the amount of \$160,000;
3. Approval of a Capital Expenditure Estimate for the Stanton Energy Center Landfill Access Ramp Paving and Road Repair Project in the amount of \$532,200. Approval of a Purchase Order to CM Engineering Services Florida PLLC, to provide paving and asphalt repair services in the amount of \$525,000;
4. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$3,486,113 for the Indian River Plant Water Plant Upgrade Project, increasing the total project cost to \$3,899,113. Approval of RFP #8642 – Contract award to SAMCO Technologies, the most responsive and responsible proposal to supply demineralized water system equipment in the amount of \$3,476,113;
5. Approval of RFP #8501 – Contract award to CT/HX, LLC; Mechanical Services of Central Florida, Inc. A/K/A EMCOR Services MSI – Mechanical Services; S.I. Goldman Company, Inc.; Stark Tech Services, LLC; Thermetrics Corporation; and Garden City Westbrook Holdco, LLC dba Westbrook Service Company, LLC, the most responsive and responsible proposals to provide chilled water plants mechanical contractor services in the aggregate amount of \$2,500,000;
6. Approval of a Capital Expenditure Estimate for the International Drive District Chilled Water Valves Replacement Project in the amount of \$1,000,000;
7. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$648,395.64 for construction services necessary to complete the Shadowridge Drive Electric Infrastructure Project, increasing the total project cost to \$749,570.64;
8. Approval of a sole source Purchase Order to APP Engineering, Inc. to provide the equipment and support services for the Rocky Pond, Taft, and Stanton Substations in the amount of \$127,453;

9. Approval of a sole source Purchase Order to OMICRON Electronics Corp. USA for test sets and accessories in the amount of \$285,177.80;
10. Approval of a Purchase Order to Valmont Newmark, Inc. to provide spun concrete transmission poles in the amount of \$414,198;
11. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Black & Veatch Corp. in the amount of \$80,000 to complete preliminary engineering services, increasing the total Purchase Order amount to \$175,000;
12. Approval of a Purchase Order to CDW Government LLC for SPLUNK software and support renewal in the amount of \$103,170.72;
13. Approval ratification of additional funding in the amount of \$60,510.48 with conforming Change Order No. 1 to Duke Energy Florida, LLC d/b/a Duke Energy for the Affected System Study, increasing the total Purchase Order amount to \$118,010.48;
14. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Greencastle Associates Consulting, LLC in the amount of \$210,000 to continue providing professional and managed services, increasing the total Purchase Order amount to \$437,565;
15. Approval of additional funding in the amount of \$1,179,008 with conforming Change Order No. 1 to Leidos Engineering, LLC to continue providing OUC consumption Online subscription services and data storage, increasing the total Purchase Order amount to \$1,904,552;
16. Approval of Change Request No. 2 to the Capital Expenditure Estimate in the amount of \$1,545,290 for the TruNet Solar and DemandLevel Project, increasing the total program cost to \$5,731,452. Approval of an OUC initiated scope change and conforming Change Order No. 1 to HearkenMinds, LLC in the amount of \$1,545,290 to continue providing Business Analyst, Functional Architecture, and Project Management services, increasing the total Purchase Order amount to \$1,784,870. Approval of a Capital Expenditure Estimate for the PeakSHIFT Customer and Employee Tools Project in the amount of \$1,288,172. Approval of a Purchase Order to Exceleron Software, LLC for implementation services, initial setup of personalized customer videos, and Software as a Service fee in the amount of \$483,000. Approval of a single source Purchase Order to Bidgely, Inc. for implementation services, enhancements, upgrades to the Bidgely Suite of Tools and Customer Billing and Usage Alerts, and Software as a Service fee in the amount of \$2,499,946;
17. Approval of a Sole Source Purchase Order to D3Energy, LLC to provide 6MW of solar mounting floats and 6MW of solar panels in the amount of \$3,912,272;
18. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Dell Marketing L.P. in the amount of \$60,861.60 for Microsoft server extended support software licenses, increasing the total Purchase Order amount to \$289,092.60;
19. Approval of an OUC initiated scope change and conforming Change Order No. 4 to Dell Marketing L.P. in the amount of \$108,216.45 for additional M365 licenses, maintenance, and support, increasing the total Purchase Order amount to \$4,030,761.58;
20. Approval of a Capital Expenditure Estimate for Computer Equipment Purchases in the amount of \$3,876,529. Approval of a Purchase Order to Dell Marketing L.P. to provide computer equipment and accessories in the amount of \$3,902,641;



21. Approval of a purchase order to Altec Capital Services, LLC. for the purchase of four off-lease 2018 International AM55E Aerial Tower Trucks in the amount \$280,000;
22. Approval of a single-source Purchase Order to Lytx, Inc. to continue providing in-vehicle cameras and monitoring subscription services in the amount of \$568,530.73;
23. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Smart Energy Systems, Inc. d/b/a Smart Energy Water in the amount of \$175,588 to continue providing a rebate tracking tool, increasing the total Purchase Order amount to \$396,388. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Bidgely, Inc. in the amount of \$1,292,807 to continue providing the behavioral education program, increasing the total Purchase Order amount to \$3,133,355. Approval of an OUC initiated scope change and conforming Change Order No. 3 to Resource Innovations, Inc. in the amount of \$151,063 to continue providing the energy and water audit tool, increasing the total Purchase Order amount to \$311,063;
24. Approval of a Purchase Order to GrayRobinson, PA to provide continuing legal services in the amount of \$300,000. Approval of a Purchase Order to Shutts & Bowen, LLP to provide continuing legal services in the amount of \$600,000;
25. Approval of Purchase Orders to Arthur J. Gallagher & Co.; Marsh & McLennan Companies, Inc; Associated Electric and Gas Insurance Services Limited; Factory Mutual Insurance Company; & Florida Municipal Insurance Trust for OUC's property and casualty insurance coverage in the aggregate amount not to exceed \$8,168,599;
26. Approval of an OUC initiated scope change and conforming Change Order No. 1 to AECOM Technical Services, Inc. in the amount of \$87,232 for the permitting and relocation of gopher tortoises within the Orlando Circuit Upgrade corridor, increasing the total Purchase Order amount to \$172,864;
27. Approval of a sole source Purchase Order to DG Investment Holdings 2, Inc. d/b/a Convergent Technologies, LLC for a lease of two single-lane EVOLV Express devices in the amount of \$233,000;
28. Authorization for the General Manager & CEO to execute the Release of Easement for property located east of Narcoossee Road and north of Torrey Preserve Boulevard;
29. Authorization for the General Manager & CEO to execute the Release of Easement for property located south of West Princeton Street, west of North Orange Blossom Trail (US HWY 441), and east of Diversified Way; and
30. Authorization for the General Manager & CEO to execute the amended easement with Yucatan CFB Homes LLC and Orange County.

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#### **Presentation**

Commissioner Chapin stated that as reported at the July 8<sup>th</sup> Commission meeting, the Audit-Finance Committee met on June 26<sup>th</sup>. During that meeting, the Committee considered a resolution authorizing the 2025 Taxable Line of Credit and Letter of Credit Bond in a total aggregate amount of not to exceed \$120 million to provide funds to satisfy OUC's obligations under the Board-approved Facilities Construction Agreement between OUC and Duke Energy Florida.



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At that time, the Committee recommended Commission adoption of the Resolution at a future Commission meeting, which is included on today's agenda as Presentation-1.

**MOTION:** On a motion by Mayor Dyer, seconded by Commission Landman Gonzalez and unanimously carried, Presentation 1 was adopted as follows:

PRES-1 Adoption of the 2025 Taxable Line of Credit and Letter of Credit Bond Resolution.

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Chris McCullion presented the August 2025 Financial Report. Refer to the appendix for more information.

### General Manager's Comments

Mr. Bullock thanked the commissioners for their time during the one-on-one briefings related to Strategy 2035. He announced that the Strategy 2035 Public Workshop will be held on Monday, October 27, 2025 at 2 PM in person at the Orlando Utilities Commission's Reliable Plaza.

### Commissioners' Comments

Commissioner Gross expressed enthusiasm for customer data and AMI, describing them as fascinating and crucial for sharing best practices. She highlighted the benefits of floating solar projects, which help avoid land development issues. She also expressed appreciation for efforts to save money through off-lease vehicle purchases, as well as efforts to protect gopher tortoises.




Commissioner Landman Gonzalez congratulated OUC for its work in the community and for its volunteering efforts. She appreciated a recent tour of OUC's floating solar panels and agrees that floating solar is an important initiative to focus on.

Commissioner Chapin stated he enjoys seeing the service awards, which continue to confirm that OUC is a great place to work. He congratulated OUC on being recognized as a "Most Trusted Brand" among U.S. electric-only providers by Escalent. He expressed appreciation for past decisions made to ensure OUC's reliability, affordability, and sustainability.

Mayor Dyer congratulated OUC on continually receiving the "Most Trusted Brand" recognition, and praised the presentations provided. He expressed appreciation for the PeakSHIFT presentation, and reinforced his support for floating solar.

President Mills agreed with everyone's sentiments, reinforcing the importance of customer education and OUC's four pillars. He congratulated OUC on the Escalent award and expressed strong support for floating solar.

President Mills adjourned the meeting at 3:22 P.M.

  
President  
  
Secretary  
  
Recording Secretary